



**James B. Atkins, FAIA, FKIA**

[jim@atkinscs.com](mailto:jim@atkinscs.com)

214.649.4134

Jim Atkins has worked in the design and construction industry for over 40 years. In recognition for his work, he has been elected to the prestigious College of Fellows in both the American Institute of Architects and the Korean Institute of Architects.

- 1984 – Present**     **The Atkins Corporation: DBA Atkins Consulting Solutions.** Provides expert witness and litigation support services to the design and construction industry.
- 1977 – 2009**     **HKS Architects: Director of Construction Services, Chief Operating Officer, Chief Risk Management Officer, Principal-in-Charge / International Sports Venues.** Mr. Atkins founded the HKS Construction Services Group and established the policies and procedures for construction phase services that are in use today. He managed the firm operations, responsible for fiscal and contractual activities. He served as the firm’s Risk Management Officer for over 25 years, establishing internal risk management protocols for architectural services. He served as Principal-in-Charge on international sports venues in Brazil, India, and the United Kingdom as well as in the United States.
- 1976 – 1977**     **Robert J. Pesce and Associates: Project Manager, Construction Administrator, Director of Construction Administration.** Mr. Atkins served as project manager and construction administrator on major retail stores in Texas and Georgia and a national building products supply company. He organized and directed the firm’s construction administration department.
- 1975 – 1976**     **Atkins Construction Company: Construction Manager for Discovery 76’, a solar energy research facility for the University of Texas at Arlington.** Mr. Atkins provided Construction Management services on a solar energy research facility that included ongoing research with the use of fiberglass reinforced concrete during the construction process. Mr. Atkins’ work was featured at the 1976 National Association of Home Builders Convention in Dallas.
- 1975 – 1976**     **Atkins Construction Company: General contractor on commercial and retail projects.** Construction included pioneering the use of an innovative dry-stack concrete block, load-bearing wall system, with technology that is now in use in America, Europe, Asia and Africa.

- 1972 – 1976**      **Atkins Carpet Installation: Carpet Installation Subcontractor.** Clients included contractors, office management companies, and multi-family management companies. The firm specialized in fire and water damage restoration and replacement.
- 1970 – 1972**      **Kay Construction Company:** Project Manager on construction of office/warehouse facilities and construction of five custom residences made of all-steel construction.

## **AUTHORSHIP**

**Mr. Atkins is a nationally recognized authority on the architect's professional services and the management of architectural practice.**

He authored Chapter 12.5, Construction Contract Administration, Chapter 13.4 Managing Fast-Track Projects, and Chapter 14.2, Maintaining Design Quality in *The Architect's Handbook of Professional Practice*, 14<sup>th</sup> edition, John Wiley & Sons, 2008.

Note: The chapters, Construction Contract Administration and Maintaining Design Quality were also published in *The Architecture Student's Handbook of Professional Practice*, 14<sup>th</sup> edition, John Wiley & Sons, 2009.

He authored Chapter 6, Schematic Design through Construction Documentation, Chapter 7, Construction Procurement, and Chapter 8, Construction Phase in the book, *Introduction to Health Care Planning, Design and Construction*, 2<sup>nd</sup> edition, American Hospital Association and American Society for Healthcare Engineering, 2008. The book, written in lay language, has become the guide for hospital administrators in the United States.

He authored Chapter 12, Construction Phase – Administration, and Chapter 13, Construction Phase – Site, for the AIA publication, *The Emerging Professional's Companion*. This publication is used for preparing intern architects for the Architect Registration Exam as well as in-house training in architecture firms.

**Mr. Atkins is a nationally recognized expert in risk management and case defense evaluation and strategy for design professionals.**

He co-authored the book, *Managing Project Risk, Best Practices for Architects and Related Design Professionals*, 2008, John Wiley & Sons, Hoboken.

Note: The chapters, A Loss Cause, Drawing the Line, Sites Seen and Sights Unseen, and Certifiable Risk from the above publication were also published by *Texas Architect Magazine*. All but one chapter in Managing Project Risk were published online in *AIArchitect* for which Mr. Atkins was a contributing editor.

Mr. Atkins has the unique position of extensive experience in both the contractor's construction process and delivery of the architect's professional services. These cumulative experiences across both trades have given him valuable insight and the skills and credibility for developing expert opinions on the architect's standard of care and the management of the practice of architecture.



**The Korean Institute of Architects**

First AIA/CES seminar delivered in the Republic of Korea 2002  
Committee establishing KIA-Seoul as an AIA/CES provider 2006

**Design Professionals Insurance Company**

Risk Control Group Board Member 1996 – 2001

**Lexington Insurance Company**

Advisory Board 2005 – 2007

**University of Texas at Arlington**

**School of Architecture**

Dean's Advisory Council 2008 – Present

**Lectures, Seminars and Webinars**

American Council of Engineering Companies  
American Institute of Architects  
American Subcontractors Association  
Associated Building Contractors  
Associated General Contractors of America  
Associated Specialty Contractors  
Baptist General Convention of Texas – Missionary Builders  
Colegio de Arquitectos de Costa Rica  
Commercial Real Estate Women  
Construction Specifications Institute  
Council of American Structural Engineers  
Dallas Bar Association – Construction Section  
Design Professionals Insurance Company  
Korean Institute of Architects  
Lexington Insurance Company  
Society for Marketing Professional Services  
University of North Texas  
University of Texas at Arlington  
U.S. architectural firms  
U.S. construction companies  
U.S. engineering firms  
U.S. law firms  
Victor O. Schinnerer / CNA Insurance

**Memberships**

American Institute of Architects, Texas Society of Architects, AIA Dallas, Associate Member: American Bar Association – Forum Committee on the Construction Industry & Section of Dispute Resolution

## LIST OF SELECTED PUBLICATIONS

- 2000**        *Texas Architect Magazine*  
Loss Prevention for the Design Professional, July
- 2001**        *American Society of Association Executives: Professional Development Forum Online*  
Developing Project Management Skills, September
- 2002**        *Texas Architect Magazine*  
Mastering Risk Management, October
- 2004**        *Texas Architect Magazine*  
A Loss Cause: An Architect's Assessment of Errors and Omissions, May-June  
[also published in *AIArchitect*, July]
- The Architect's Handbook of Professional Practice-Update 2004*, John Wiley & Sons, Hoboken  
Maintaining Design Quality
- The Emerging Professional's Companion*, American Institute of Architects, Washington D.C.  
Construction Phase – Administration and Site, October
- 2005**        *AIArchitect*  
The Importance of Risk Management, February  
Risk Management Basics, March  
To Document or Not to Document, April  
Smoke, Mirrors and Snake Oil: Risks in Marketing, May  
Another Fine Mess: The Onerous Contract, June  
Project Manager or Risk Manager, July  
Your Grandfather's Working Drawings, August  
Drawing the Line, September [also *Texas Architect Magazine*, May-June issue]  
Zen and the Art of Construction Administration, October  
Master and Commander: The Architect's Authority, November  
Lemons to Lemonade: Benefiting from Mistakes, December
- The Architect's Handbook of Professional Practice-Update 2005* John Wiley & Sons, Hoboken  
Lessons in Project Management
- 2006**        *AIArchitect*  
Substantial Completion Where Art Thou?, January  
Gimmie Shelter, February  
Little Boxes, March  
Free Fall: Working Without a Contract, April  
According to Hoyle, May  
Visible Means, June  
The Speed of Life, July  
Absolute or Absolution August [also *Texas Architect Magazine*, May-June issue]

Ch-Ch-Changes, September  
Who Are You?, October  
A Loss Cause Too: Betterment, November  
Love Me Tender, December

***The Architect's Handbook of Professional Practice-Update 2006*** John Wiley & Sons, Hoboken  
Managing Risk in Fast-Track Projects

**2007**

***AIA Best Practices***

Setting Professional Liability Goals and Objectives, January

***AIArchitect***

Top Gun, January  
Raiders of the Lost Art, February  
Who's on First? March  
The Power of One, April  
Double Edged Sword, May  
The Good, the Bad and the Ugly, July  
A Fistful of Dollars, August

**2008**

***The Architect's Handbook of Professional Practice***, 14<sup>th</sup> edition, 2008 John Wiley & Sons, Hoboken

Construction Contract Administration  
Managing Fast-Track Projects  
Maintaining Design Quality

***Managing Project Risk: Best Practices for Architects and Related Professionals***, 2008

John Wiley & Sons, Hoboken  
Compilation of articles from *AIArchitect*

***Introduction to Health Care Planning, Design and Construction***, 2<sup>nd</sup> edition, 2008

American Hospital Association and American Society for Healthcare Engineering, Chicago  
Schematic Design through Construction Documentation  
Construction Procurement  
Construction Phase

***Texas Architect Magazine***

RFI Shootout, May-June (Abridged version of 2009 *AIArchitect* reprint)

**2009**

***The Architecture Student's Handbook of Professional Practice***, 14<sup>th</sup> edition, 2009

John Wiley & Sons, Hoboken  
Construction Contract Administration  
Maintaining Design Quality

***AIA Practice Management Digest***

Extra Large B103-2007: The Owner-Architect Agreement for Large or Complex Projects, April

***Texas Architect Magazine***

Survival in Challenging Times: Risk management becomes even more vital during downturns,  
May-June

***AIArchitect***

Shootout at the RFI Corral, September (Unabridged version of 2008 Texas Architect publication)

Note: Some *AIArchitect* and *Texas Architect Magazine* articles and the book, *Managing Project Risk*, were co-authored with Grant A. Simpson, FAIA

**2010**

***Texas Architect Magazine***

Perils of Substitutions – Part 1, May-June

Perils of Substitutions – Part 2, Sept-Oct

**2011**

***Texas Architect Magazine***

The Work, Part 1: Preparation – Contractor's Work Plan, May-June

The Work, Part 2: Execution – Work Conformance, July-Aug